

## **Agency Strategic Goals**:

Ending homelessness **Rebuilding lives** 

- Goal #1: Strengthen and expand our services and housing programs to help end homelessness in the D.C. metro region (Goal #1 on SP)
- Goal #3: Steward and strengthen our relationships with our government partners to ensure effective service delivery, improve the services experience, and support our system's collective efforts to end homelessness.

## **Division/Program Goals:**

- Goal 1: Provide high quality case management services to PSH participants by meeting at least 85% or higher of DHS and Medicaid billing standards on a monthly basis.
- Goal 2: Strengthen partnerships with DC government partners by attending leasing, 1:1, and provider meetings, and collaborating on contract-related challenges.
- Goal 3: Use a team approach to ensure that participant needs are met, including offering 24/7 access to an emergency on-call case manager and the Division Director.
- Goal 4: Support all NFI households in establishing and maintaining sources of income.

INPUTS/RESOURCES	ACTIVITIES	OUTPUTS	SHORT TERM OUTCOMES	INTERMEDIETE OUTCOMES	LONG TERM OUTCOMES
<u>People</u>	Provide comprehensive case management services, which include but are not limited to:	300+ participants successfully	At least 70% of participants	At least 50% of participants	Decreased homelessness for
<ul> <li>16 FTE Case Managers</li> </ul>	Participating in warm handoffs for transferring participants	navigate and/or maintain housing		demonstrate increased	high-risk individuals in DC who
<ul> <li>4 FTE Managers</li> </ul>	Conducting Face-to-Face engagements (e.g., home visits, visits in the community, office visits)	stability	healthcare through the Medicaid	employability skills	are assigned to Friendship
• Up to 304 individuals	Conducting Non-Face-to-Face engagements (e.g., telephone calls, texts, emails, letters, video		recertification process		Place as their housing provide
referred by DHS	conferencing, etc.)	300+ participants actively engage		At least 80% of participants	
	Making collateral contacts	in working towards their outlined	At least 70% of participants	report increased health stability,	Participants achieve and
<u>Financial</u>	Conducting visits in the community (e.g., shelters, jails, hospitals, etc.) when possible	service plan goals	demonstrate sufficient	including physical and mental	maintain stable housing
Private Donors	Conducting wellness checks		satisfaction with services	health	
<ul> <li>Government Funding</li> </ul>	Assisting with share packaging/delivery	Participant engagement rate of			Participants achieve their
<ul> <li>In-Kind donations</li> </ul>	Attending voucher briefings	90%	At least 70% of participants	At least 90% of participants in	service plan goals
Professional	Assisting with Access help line and other translation services		report increased health stability,	the Housing Stabilization phase	
Development Funds	Advocating/supporting participants with landlords, government agencies, etc.	At least 4 successful contacts, per	including physical and mental	achieve and maintain stable,	Shorter shelter stays
	<ul> <li>Monitoring mental health and substance use symptoms, conducting appropriate referrals as needed</li> </ul>	PSH-III contract requirements,	health	sustainable housing	
<u>Partnerships</u>	<ul> <li>Assisting with Medicaid and DCHA recertification</li> </ul>	per month for at least 85% of			Continued partnership with
• DC government partners	<ul> <li>Mediating client crises, engaging emergency providers as necessary</li> </ul>	households in the Housing	At least 70% of participants have	75% of participants use	DC government partners
Community Partners,	<ul> <li>Developing case plans, progress plans, biopsychosocial assessments, service plans</li> </ul>	Navigation phase	enough food resources	preventive/PCP services to	
such as CSA/ACT teams	<ul> <li>Documenting participant status and progress through DAP case notes</li> </ul>			manage healthcare needs	
Bridge housing partners	<ul> <li>Addressing general participant concerns</li> </ul>	At least 2 successful contacts, per	At least 55% of participants with		
<b>c c</b> .		PSH-III contract requirements,	substance use disorders are	Maintain long term housing with	
<u>Infrastructure</u>	Educate participants on available resources for the following (and more) and provide referrals when possible:	per month for at least 85% of	engaged in recovery services	at least a 85% retention rate	
Computers/tablets	Employment	households in the Housing			
Cell phones	<ul> <li>IDs and vital documents</li> </ul>	Stabilization phase	At least 70% of participants living		
Adobe Pro licenses	<ul> <li>Home health aids</li> </ul>		with mental illness have access to		
Microsoft Office	<ul> <li>Food banks</li> </ul>		behavioral health providers		
software					
SharePoint site	Culturally-specific resources		At least 75% of participants		
Agency vehicles for staff	Legal services		demonstrate consistent		
to transport participants,	Financial management and budgeting		communication and contact with		
if needed	Mental health/ substance use treatment		service providers		
Office space	Dental hygiene		At least 70% of reartising sta		
HTH, Credible, HMIS			At least 70% of participants		
<ul> <li>Brex</li> </ul>	Educate clients on processes for self-sufficiency and self-efficacy as well as maintaining healthy relationships		demonstrate consistent access to		
			providers due to stable housing		
On-site notary	Documentation (e.g., DAP notes, UIR reports, home visit community forms, internal risk assessment forms,		and access to phone/internet &		
Training	mortality reports, check requests, zero-income reports, etc.)		transportation resources		
<ul> <li>Training</li> <li>External: TCP and other</li> </ul>			At least 0.0% of restingents in the		
	Make referrals to DC agencies and other community partners		At least 98% of participants in the		
<ul><li>required trainings</li><li>Internal: created and</li></ul>			Housing Stabilization phase		
	Maintain communication and collaboration with DHS, DBH, DCHA as well as attend all leasing, 1:1, and		demonstrate housing retention		
implemented as needed	monthly provider meetings		and engagement with services		
			across 12 months of service		
	Maintain emergency on-call procedure				